

Officers (as of April 2023)

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| President | Kazumori Fukushima | Nippon Paper Industries Co., Ltd. |
| Vice-President | Hiroshi Ebihara | Rengo Co., Ltd. |
| Vice-President | Yoshitaka Yokai | Chuetsu Pulp & Paper Co., Ltd |
| Executive Director | Terunobu Fukui | JAPAN TAPPI |
| Director | Naotaka Ono | Oji Holdings Corporation |
| Director | Satoshi Takuma | Oji Holdings Corporation |
| Director | Muraji Nishi | Oji Holdings Corporation |
| Director | Kohei Michikawa | Oji Holdings Corporation |
| Director | Mitsuaki Fujimoto | Oji Materia Co., Ltd. |
| Director | Takashi Endou | KJ Specialty Paper Co., Ltd. |
| Director | Osamu Nakamura | Koa Kogyo Co., Ltd. |
| Director | Seiji Maruyama | Research Institute National Printing Bureau |
| Director | Satoshi Kubo | Forestry and Forest Products Research Institute |
| Director | Hiroshi Mizobuchi | Daio Paper Corporation |
| Director | Hiroshi Yamasaki | Daio Paper Corporation |
| Director | Toshiharu Enomae | University of Tsukuba |
| Director | Akira Isogai | The University of Tokyo |
| Director | Yuji Matsumoto | The University of Tokyo |
| Director | Tomoya Yokoyama | The University of Tokyo |
| Director | Takayuki Okayama | Tokyo University of Agriculture and Technology |
| Director | Satoshi Nemoto | Tokushu Tokai Paper Co., Ltd. |
| Director | Takashi Ochi | Nippon Paper Industries Co., Ltd. |
| Director | Yasuhito Murakami | Nippon Paper Industries Co., Ltd. |
| Director | Kazuyasu Yamamoto | Nippon Paper Industries Co., Ltd. |
| Director | Yoichi Horikawa | Nippon Paper Papylia Co., Ltd. |
| Director | Shigeru Wakamoto | Hokuetsu Corporation |
| Director | Yasushi Sogabe | Marusumi Paper Co., Ltd. |
| Director | Hiroaki Kobayashi | Mitsubishi Paper Mills Limited |
| Auditor | Keiichirou Haji | Tomoegawa Co., Ltd. |
| Auditor | Yoshikatsu Monma | Marusan Paper Mfg. Co., Ltd. |
| Auditor | Jiro Fukuda | Lintec Corporation |